From: Simon Zweighaft
To: Nadeem.Tahir@dot.gov
Sent: 8/31/2009 7:40:00 AM

Subject: RE: Risk and Contingency Management Plan or what is now called the PEP

Hi Nadeem:

The Booz Allen PMO Report seems to imply that they are two different documents. For example, see page 7 where it lists the PDP in the first bullet and the Contingency Management Plan in the next to last bullet. From both of the examples of PEP's which I have, they are basically Contingency Management Plans which are developed after the PE Risk Assessment Process is underway. The PDP is something that Booz Allen says must be done in an early PE update. I believe this is what we were also told verbally.

A quick internet search also led me to believe these were two separate documents because I found a paper co-authored by Michael O'Connor of FTA says the following:

FTA project guidance PG-20 provides the basis for PMOC review of the Grantee's Project Management Plan and guidance for development of recommendations for creation of a thorough PMP in two important parts—the Project Development Plan (PDP) and the Project Execution Plan (PEP)

A link to this paper is: http://pigpen.utc.uic.edu/pigpen/trb/FILES/08-0426.PDF

I have not been able to find the referenced document PG-20 on the FTA web site.

By the way, the paper is reporting a press release from the Mayor that the prices received last Friday were well below the budget. I cannot comment further upon this development other than to say it is good news. I always thought the Jacobs predictions that excise tax receipts would be below our estimates and capital costs would be above our estimates was unreasonable prediction. If the economy is bad revenues will be down but costs will also be down. If it is good, revenues will be up and so will costs. They generally move in the same direction.

Simon

From: Nadeem.Tahir@dot.gov [mailto:Nadeem.Tahir@dot.gov]

Sent: Monday, August 31, 2009 3:49 AM

To: Simon Zweighaft

Subject: Re: Risk and Contingency Management Plan or what is now called the PEP

This is what is also called the PEP.

From: Simon Zweighaft < Zweighaft@infraconsultllc.com>

To: Tahir, Nadeem (FTA); thamayasu@honolulu.gov <thamayasu@honolulu.gov>

Cc: Kurio, Phyllis <pkurio@honolulu.gov>

Sent: Sun Aug 30 18:26:51 2009

Subject: RE: Risk and Contingency Management Plan or what is now called the PEP

Thanks, Nadeem:

This is the second Project Execution Plan that we've received. Can we now get an example of a Project Development Plan? I've never seen an example of one of those although the Booz Allen reports also say that it is something we urgently need at the start of PE.

Regards,

Simon

From: Nadeem.Tahir@dot.gov [mailto:Nadeem.Tahir@dot.gov]

Sent: Tuesday, August 25, 2009 4:16 AM

To: thamayasu@honolulu.gov; Simon Zweighaft

Subject: FW: Risk and Contingency Management Plan or what is now called the PEP

Toru/Simon: Something to work on in PE. For your information as an example of a PEP.

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